



POLITÉCNICA

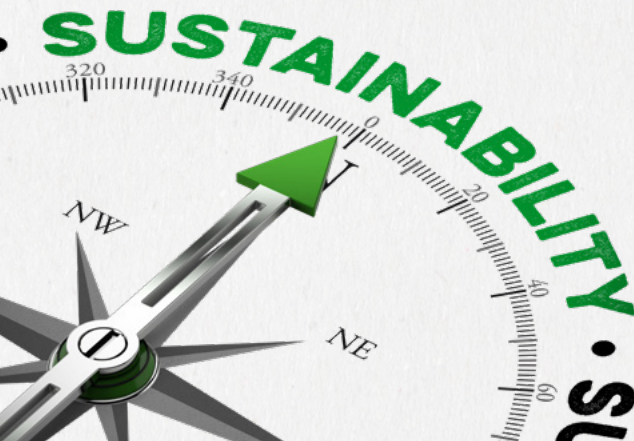
UNIVERSIDAD  
POLITÉCNICA  
DE MADRID

# CESAER Annual Meetings 2023

Contributions  
of Universities of S&T  
to Sustainability

Madrid, 18-20 October

#CAM2023



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**CESAER**

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## Overall theme - Contribution of universities of science and technology to sustainability

Sustainability and sustainable development remains one of the most urgent challenges of our time. Universities of Science and Technology (S&T) provide a unique combination of educating new leaders whilst being the source of transformative research findings feeding into innovative products and processes, both locally and globally. Previous experiences have shown that research-focused, innovative, and entrepreneurial ecosystems can help to find effective solutions, supporting disruptive changes and developing new pathways. This requires systems thinking featuring careful analyses of our strengths and potential, as well as tough decisions on where to allocate scarce resources. In a context whereby technology options offer boundless combinations and alternatives, no institution can make this change alone but requires strong inter-disciplinary, multi-stakeholder teams working together, in which our graduates can use their advanced training and be active parts of the innovation process. European University Alliances and university associations like CE-SAER are ideal to develop this innovation-education milieu, because no other configurations offer better representation of what Europe is about and its common values.

The knowledge triangle - i.e. research, education and innovation - play crucial roles to help tackle the pressing global challenges with universities of S&T as key generators of scientific knowledge, technology and talent at their core. They play a catalytic role in stimulating the response of other potential contributors to the SDG in their local and national environments, at all levels including impact on governments and leaders of key civil society interests. The intellectual leadership and knowledge of universities, together with the respect they command as sources of scientific knowledge, technology and talent, are crucially important in shaping the broader policy response and landscape. In addition, universities of S&T do not only have the capacity to teach the science behind climate change and the technology to help solve global challenges; they also have the opportunity and responsibility to educate for sustainability by influencing the minds of people and creating the future leaders of the world.

And yet, significant obstacles stand in the way, including: (i) differing national legislative considerations, (ii) lack of sustainable funding, (iii) limited mobility of faculty, staff and students, (iv) weak and insufficient connections with industry, governments and broader society, and (vi) complex and inefficient governance structures and legal frameworks. Innovation requires risk-taking, which must be encouraged to accelerate the transformation needed in all spheres of our universities, to support the tackling of present and future global and local challenges.

The main objective of CESAER Annual Meetings (CAM) 2023, hosted by *Universidad Politécnica de Madrid* (UPM), is to engage with the challenges of sustainability to: (i) renew the mission of universities of S&T, (ii) reflect on past experiences and address questions for the future, (iii) launch our declaration 'Contributions of Universities of S&T to Sustainability' and (iv) debate about the obstacles and barriers which impede quicker acceleration and transformation of our institutions; including how key performance indicators and ranking criteria can help measure performance and promote improvements.

**We look forward to welcoming you in Madrid from 18 to 20 October!**

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## Overview final programme

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### Online events

Our task forces will (co-) organise three online workshops throughout October 2023. All timings for online workshops are [local time Brussels](#).

#### Wednesday, 4 October 2023

14:00 - 17:00 Workshop 'Citizen science to guide developments of and build trust in key technologies'

#### Friday, 13 October 2023

10:30 - 13:00 Workshop 'Models of engagement for PhDs with non-academic partners'

#### Thursday, 26 October 2023

10:00 - 11:00 Workshop 'Engineer of the Future'

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## In-person events hosted by UPM

### Wednesday, 18 October 2023

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All timings for in-person events are [local time Madrid](#).

Cloakroom will be available during the day for luggage and coats from 13:00 to 21:00.

- 13:00 - 14:00 Registration and coffee - Machine room, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 14:00 - 16:00 Parallel workshop 1: Workshop 'Future of European Universities alliances' - Room C, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 14:00 - 16:00 Parallel workshop 2: Workshop 'Keeping science open' - Room D, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 16:00 - 16:30 Break - Machine room
- 16:30 - 18:30 Workshop for Institutional Liaisons - Room L01, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 19:00 - 21:00 Welcome reception with dress code *tenue de ville* - Machine room, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM

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## Thursday, 19 October 2023

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Cloakroom will be available during the day for luggage and coats from 8:30 to 19:00.

- 8:45 - 9:00 [Welcome](#) of Presidency and coffee - Room R2
- 9:00 - 10:00 [Meeting of Presidency](#) (Restricted to Presidency and Presidency Operations Board) - Room R2, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 10:00 - 12:30 [Social programme](#) - visit at *Museo del Prado* (open to all registered participants)
- 10:00 - 10:30 [Welcome](#) of Board of Directors and coffee - Room R2
- 10:30 - 13:30 [Meeting of Board of Directors](#) (restricted to members of the Board) - Room R2, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 12:00 - 14:30 [Registration](#) - Machine room
- 13:00 - 14:30 [Lunch](#) - Machine Room, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 14:30 - 18:30 High-level conference (open to all registered participants) - Assembly Hall, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 18:30 - 18:50 [Photo moment](#)
- 18:45 - 19:30 [Travel](#) to conference dinner at [Hotel Intercontinental](#)
- 19:30 - 20:00 [Welcome drinks](#) - [Hotel Intercontinental](#)
- 20:00 - 23:00 [Conference dinner](#) with formal dress code - [Hotel Intercontinental](#)

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## Friday, 20 October 2023

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Cloakroom will be available during the day for luggage and coats from 8:30 to 17:00.

- 8:30 - 9:00 [Registration and coffee](#)
- 9:00 - 13:00 [General Assembly](#) (open to all registered participants) - Assembly Hall, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 13:00 - 14:30 [Lunch](#) - Machine room, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 14:30 - 17:00 [Leadership track](#) (restricted to Rectors, Vice-Rectors (and equivalent), our Directors and invited speakers and guests) - Assembly Hall, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM
- 20:30 - 22:30 [Leaders' dinner](#) for participants of leadership track and invited guests with dress code black tie - [restaurant La Favorita](#)

# Description events

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## Online workshops

Latest and most up-to-date information about each online workshop is available via the links provided below.

Access to our association's Extranet is complimentary to all representatives at our Member universities. If you do not yet have access to our Extranet, then you are invited to [request access](#).

- ▶ [Workshop Citizen science to guide developments of and build trust in key technologies](#) on **4 October from 14:00 to 17:00** local time Brussels.
  - ▶ [Workshop Models of engagement for PhDs with non-academic partners](#) on **13 October from 10:30 to 13:00** local time Brussels.
  - ▶ [Workshop Engineer of the future](#) on **26 October from 10:00 to 11:00** local time Brussels.
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## Parallel workshop Future of European Universities alliances

### Location, date and time

In-person only event on Wednesday, **18 October from 14:00 to 16:00** local time Madrid. Room C, *Escuela Técnica Superior de Ingenieros Industriales*, UPM.

### Description

During the workshop, we will discuss the next steps for the [European Universities initiative](#) and shape the long-term advocacy trajectory. The outcomes of this workshop will feed into a position paper (externally-facing for advocacy) and a vision statement (internally-facing for inspiration).

### Further details

Full details and the most up-to-date programme are available on the [event page](#).

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## Parallel workshop Keeping Science Open: current tensions in the policy discourse on international scientific cooperation

### Location, date and time

In-person only event on Wednesday, **18 October from 14:00 to 16:00** local time Madrid. Room D, *Escuela Técnica Superior de Ingenieros Industriales*, UPM

### Description

This workshop will cover the opportunities, risks, tensions and challenges around the issue of scientific openness in the current geopolitical situation, including the launch of a dedicated white paper on this important topic containing good practices and key recommendations.

### Further details

Full details and the most up-to-date programme are available on the [event page](#).



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# Workshop for Institutional Liaisons

## Location, date and time

In-person only event on Wednesday, **18 October from 16:30 to 18:30** local time Madrid.

Room L01, [\*Escuela Técnica Superior de Ingenieros Industriales\*](#), UPM.

## Description

This workshop will provide an opportunity for our Institutional Liaisons to network with each other, discuss key challenges in their work and come up with proposals how we could further improve engagement with our Members.

## Further details

Full details and the most up-to-date programme are available on the [event page](#).



## Welcome reception

The welcome reception with standing dinner will take place at the Machine room, [\*Escuela Técnica Superior de Ingenieros Industriales\*](#). Dress code is *tenue de ville*.



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## Meetings of governing bodies

### Seventh meeting Presidency 2022-2023

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This meeting is restricted to the Presidency and will take place on **Thursday, 19 October from 9:00 to 10:00** local time Madrid at Room D, [\*Escuela Técnica Superior de Ingenieros Industriales\*](#). Dedicated information will be communicated directly to the registered participants.

By default this is an in-person event, but in case of unforeseen circumstances a participant can participate online as well.

### Sixth meeting Board of Directors 2022-2023

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This meeting is restricted to the Board and will take place on **Thursday, 19 October from 10:30 to 13:30** local time Madrid at Room C, [\*Escuela Técnica Superior de Ingenieros Industriales\*](#). Dedicated information will be communicated directly to the registered participants.

By default this is an in-person event, but in case of unforeseen circumstances a participant can participate online as well.

### Thirty-seventh General Assembly

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The General Assembly is open to all registered participants and will take place on **Friday, 20 October, from 9:00 to 13:00** local time Madrid at Assembly Hall, [\*Escuela Técnica Superior de Ingenieros Industriales\*](#).

This will be an in-person event where voting is only available to in-person Delegates. Online participants will be invited to observe the proceedings via a video stream. Delegates who cannot participate in-person are kindly invited to issue a power of attorney to an in-person participant.

On the day of the meeting, Delegates are kindly invited to arrive at the registration desk between 8:30 and 8:55 to sign the Delegates list and ensure that the check-in is completed in time to start the meeting at 9:00.

Full details, draft agenda and corresponding documents are available on the [event page](#).

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# High-level conference Contributions of universities of science and technology to sustainability

This will be a hybrid event with in-person participation complemented by online streaming.

## Location, date and time

**Thursday, 19 October from 14:30 to 18:30 local time Madrid.**

Room: Assembly Hall, [Escuela Técnica Superior de Ingenieros Industriales](#), UPM.

## Further details

Full details and the most up-to-date programme are available on the [event page](#).

## Goals

The high-level conference aims at realising the following objectives:

- ▶ Recall pressing global and local challenges at global, European and national levels;
- ▶ Announce winner of CESAER Student Challenge 2023;
- ▶ Launch the white paper ‘Leading by example Boosting sustainability through good governance adopted by universities of science and technology (S&T)’;
- ▶ Gather feedback on findings of the white paper and explore next steps with global partners.

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## Programme

**Moderator:** Alberto Garrido (Vice Rector of Quality and Efficiency at UPM)

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### Part 1 - Opening and setting the scene

14:30 - 14:40 Welcome by Guillermo Cisneros Pérez (Rector of UPM)

Welcome by Óscar García Suárez (Director of ETSII)

14:40 - 15:40 Keynote addresses by:

- ▶ Global level: [António Guterres](#) (Secretary General of United Nations, alumnus of *Instituto Superior Técnico*) (written address)
- ▶ National level: [Teresa Ribera](#) (Vice President of Government of Spain and Minister for Ecological Transition and Demographic Challenge, also on behalf of Spanish Presidency of the Council of the European Union)
- ▶ University level: [Ana Iglesias](#) (Professor at UPM)
- ▶ University level: [Sarah Springman](#) (Principal of St Hilda’s College at University of Oxford)

15:40 - 15:50 Thank-you to keynote speakers

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## Part 2 - Announce winner CESAER Student Challenge 2023

- 15:50 - 16:00 Introduction by Justyna Szostak (Co-Chair of Task Force Learning & Teaching, and Chair of Internationalisation Committee at Gdańsk Tech)
- 16:00 - 16:20 Showcase [finalists](#) and videos of CESAER Student Challenge 2023
- 16:20 - 16:30 Announcement of the winning team and prize handout
- 16:30 - 17:00 Coffee break

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## Part 3 - Launch white paper

- 17:00 - 17:30 Guillermo Cisneros Pérez (Rector of UPM) and Rik Van de Walle (Rector of Ghent University and President of CESAER) will launch white paper 'Leading by example: Boosting sustainability through good governance adopted by universities of S&T' and present the main conclusions. Invited reflection by Nicolás J. Casas Calvo, General Director for Universities, Autonomous Community of Madrid

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## Part 4 - Gather reflections on white paper

- 17:30 - 18:25 Panel discussion moderated by Louise Drogoul (Advisor for Innovation & Sustainability at CESAER). Panellists:
- ▶ [Mari Sundli Tveit](#) (Chief Executive at Research Council of Norway & Governing Board Member at Science Europe)
  - ▶ [Luke Sheehy](#) (Executive Director of Science & Technology Australia)
  - ▶ [Ruth Carrasco](#) (Associate Professor and Associate Director for Sustainable Development Goals at ETSI Industriales, UPM)
- 18:25 - 18:30 Closing remarks by Rik Van de Walle (President of CESAER and Rector of Ghent University)
- 18:30 - 18:45 Photo moment
- 18:45 - 19:30 Travel to conference dinner at [Hotel Intercontinental](#)

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## Conference dinner

The conference dinner will take place at [Hotel Intercontinental](#). Dress code is formal (business suit with tie, or equivalent).

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# Leadership track Resilient leadership for sustainability

## Location, date and time

Friday, 20 October 2023 from 14:30 to 17:00.

Room: Assembly Hall, *Técnica Superior de Ingenieros Industriales*, UPM

## Further details

Full details and the most up-to-date programme are available on the [event page](#).

## Participants

The participation at this leadership track is restricted to Rectors and equivalent, Vice Rectors and equivalent, our Directors, and invited speakers and guests.

## Description

In this in-person only event, leaders from our Members will explore how they envision taking forward the declaration on ‘Contributions of Universities of S&T to Sustainability’, foreseen to be adopted in the General Assembly immediately before this leadership track.

Participants will engage in scenarios of challenging leadership situations related to the six key areas identified in the [Call to Action](#) which have inspired the development of the declaration back in 2021:

1. Responding to the complexity of the Net-Zero challenges by addressing them in an interdisciplinary way
2. Developing the next generation of students and researchers for the Net-Zero Transition
3. Reducing our own organisational carbon footprint
4. Supporting the Net-Zero Transition in policymaking at all levels.
5. Improving the shared understanding of what needs to be done.
6. Facing the challenges together.

Following an initial flash presentation of each challenge, breakout rooms will be formed to explore how to effectively implement the declaration from a leadership perspective, using the concrete challenges introduced as the departure point. The intention is to provide leaders of our Members with an opportunity to engage with peers in discussions and mutual learning around leadership strategies related to boosting the contribution of universities of S&T to sustainability.

## Goals

- ▶ Discuss challenging areas encountered (e.g. related to key themes, stakeholder engagement and securing funding) towards realising transformations needed for sustainability;
- ▶ Discuss ‘scenarios’ with challenging leadership situations as the departure point;
- ▶ Support implementation of declaration.

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## Programme

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Moderator: Tim Bedford (Associate Principal at University of Strathclyde)

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- 14:30 - 14:40 Welcome by Guillermo Cisneros Pérez (Rector of UPM)
- 14:40 - 15:05 Flash presentations on challenging leadership scenarios related to areas of the [Call to Action](#) by invited speakers:
- ▶ [Michael Monsberger](#) (Vice Rector for Infrastructure and Sustainability at TU Graz)
  - ▶ [Tasman Crowe](#) (Vice President for Sustainability at University College Dublin)
  - ▶ [Şule Satoğlu](#) (Vice Rector of Istanbul Technical University)
  - ▶ [Helen Sooväli-Sepping](#) (Vice Rector for Green Transition at TalTech)
- 15:05 - 15:15 **Short break and walk to break-out rooms**
- 15:15 - 16:00 Four moderated break-out sessions (Assembly Hall, rooms R1, R2 and R3)
- 16:00 - 16:10 **Short break and walk back to plenary**
- 16:10 - 16:55 Feedback session in plenary moderated by Tim Bedford (Associate Principal at University of Strathclyde). Each moderator will share insights and lessons learnt from their respective breakout rooms.
- 16:55 - 17:00 Closing remarks and wrap-up by Tim Bedford (Associate Principal at University of Strathclyde)
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## Leaders' dinner

The leaders' dinner will take place at the restaurant [La Favorita](#). Dress code is black tie (dinner suit with bowtie, or equivalent).

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## Cultural and social programmes

### Guided tour at *Museo del Prado*

- ▶ Date: **Thursday, 19 October**
- ▶ Time: Starting time of the tour will be communicated individually to all registered participants.
- ▶ Duration: 90 minutes
- ▶ Meeting point: Entrance to museum (next to [statue of Francisco de Goya](#))
- ▶ Participants: open to any representative among our Members and their partners upon registration

On Thursday, 19 October in the morning registered participants will be invited for a guided tour at [Museo del Prado](#) to discover the highlights of the museum's collection. The participants will be divided into three groups with different starting times that will be communicated individually to all registrants. The participants are kindly invited to arrive at the meeting point 10 minutes before the start of the tour.

The duration of the tour is 90 minutes. After the visit at the museum, all participants will travel back by public transport to the main venue of the meetings at [Escuela Técnica Superior de Ingenieros Industriales](#) for lunch.

### Additional social activities

In addition, there are a range of additional social activities that participants can explore themselves during their time in Madrid before or after the CAM events. The official multilingual [tourist website](#) provides a complete guide and agenda, including exhibitions and shows. The list of most visited places in Madrid is worth considering:

- ▶ *Paseo del Prado*
- ▶ *Buen Retiro*
- ▶ Royal Palace
- ▶ Almudena Cathedral
- ▶ Gran Vía
- ▶ Puerta del Sol
- ▶ Plaza Mayor
- ▶ Retiro Park
- ▶ Museo Reina Sofía
- ▶ Stadium Santiago Bernabéu

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## About *Universidad Politécnica de Madrid*

The *Universidad Politécnica de Madrid* ([UPM](#)) was founded in 1971 with the integration of the Higher Technical Schools that until then constituted the Higher Polytechnic Institute. The following year the University Schools were added.

However, the origin of the institution goes back much further. The teachings of most of the Schools were implemented during the reign of Carlos III, in the 18th century, and for years, these Schools were practically the only ones in our country linked to the teachings of Architecture and Engineering. For this reason, it is no exaggeration to say that much of the history of Spanish technology has been written by our Schools of Engineering and Architecture.

The first studies at the UPM to begin their specific teaching career in the civil sphere were those of Architecture. In the case of engineering, some such as the Higher Technical School of Naval Engineers, began with a military character. The School of Mining Engineers was the first that since its inception had a civil character.

At the beginning of the nineteenth century, the School of Civil Engineers (1802) was founded, as a result of the initiative of the prominent Spanish engineer, Agustín de Bethencourt, and is an eloquent example of the restless and investigative spirit of the Spanish Enlightenment. In that same century, the Schools of Forestry Engineers and Agricultural Engineers also had their origin, which, like the Civil Engineering School, today have their headquarters in the University City of Madrid. Also that of Industrial Engineers (our main CAM 2023 venue), located next to *Paseo de la Castellana*.

Presently UPM has 15 Engineering Schools, including: School of Architecture, Faculty of Science of Sports and Physical Education, Madrid High Centre of Fashion Design, 56 academic departments and 18 research institutes.

Our campuses, schools and research units will offer you limitless potential to develop your ideas, find collaborative partners and engage in joint projects with industry, non-profits and governmental agencies.

In 2020, UPM topped the list among Spanish universities in Horizon 2020 funding, and stands among the top 100 world rankings in many areas and subjects, and is number one in Spain for spin-offs and innovation indicators. Its critical mass, with almost 3,000 faculty members, full time and professional part-time lecturers, covers virtually all fields in engineering, technology, architecture, fashion design, sports and science physical education.

In 2020, the European Commission awarded UPM the coordination of the Consortium “European Engineering Learning Innovation and Science Alliance ([EELISA](#))”, a new European University alliance, in which Budapesti Műszaki és Gazdaságtudományi Egyetem (BME, Hungary), École des Ponts ParisTech (ENPC, France), Friedrich-Alexander-Universität Erlangen-Nürnberg (FAU, Germany), İstanbul Teknik Üniversitesi (ITU, Turkey), Université Paris Sciences & Lettres (PSL, France), Scuola Normale Superiore (SNS, Italy), Scuola Superiore Sant’Anna (SSSA, Italy), Universitatea Politehnică din București



(UPB, Romania), Universidad Politécnica de Madrid (UPM, Spain), Zürcher Hochschule für Angewandte Wissenschaften (ZHAW, Switzerland), together with our associate partner European Network for Accreditation of Engineering Education (ENAE), envision a future in which society thrives and masters global challenges with smart and sustainable solutions empowered by European engineering.

UPM proudly offers 42 Bachelor programs, 92 Masters programs and 42 PhD programs, many of them offered as double degrees with dozens of other universities (including several CESAER Members). UPM has about 39,000 students, one third of which are women and 18% international.

UPM sits in the Region and City of Madrid with four campuses, all of them connected with one of the best transportation systems in the world. Madrid is a booming region, which attracts new businesses, research projects and numerous innovative initiatives. UPM is a leading actor in this trend, and its alumni contribute with the greatest proportion of CEOs among those educated in Spanish universities.

Madrid offers seamless enjoyment, adequate for all ages, budgets and tastes; it is also a city of immigrants where everyone is welcome.



**We warmly welcome you to Madrid and wish all sorts of successes during the CESAER Annual Meetings 2023!**

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## Practical information

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### About Madrid

Madrid is the capital of Spain, a growing metropolitan area of more than 5.5 million people. This constantly evolving cosmopolitan city is connected to the world and is a hotbed of innovation, culture and art.

From the moment you arrive at [Barajas Airport](#) (sixth busiest airport in Europe) or its train stations (Atocha de Chamartín), you are offered splendid and cheap means to move throughout the city, reaching your destination in record time.

Whether you are attracted to the oldest mediaeval and Habsburg quarters, the business districts or the [Paseo del Prado and Buen Retiro](#), a landscape of Arts and Sciences (listed by UNESCO's World Heritage Convention), you will see dozens of singular buildings, streets, museums, squares or even well known football stadiums (*Real Madrid* and *Atlético de Madrid*), not to mention the transformation of [Madrid- Río](#), a major urban transformation of a city section 6 km-long along the River Manzanares, and just 300 metres from the Royal Palace.

Madrid is considered a safe city for visitors. But, as in all world cities, you should be vigilant of pickpockets in the centre and particularly around *Plaza del Sol*, on public transport and around the main tourist landmarks. Please protect your backpack, purse or wallet and be vigilant about people who unsolicitedly approach you.

Madrid excels at its food offering by catering to all tastes and curious customers, with thousands of bars and restaurants to enjoy *tapas*, coffees or formal meals; you will always find interesting options to choose from, including both traditional and cosmopolitan cuisines and restaurants from around the world.

We suggest you visit the official multilingual [tourist website](#) for a complete guide and agenda, including exhibitions and shows.

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### Sustainability

The meeting will be organised following the recommendations of the [Cercedilla manifesto](#)<sup>1</sup>.

This science-based initiative - led by UPM Professor Alberto Sanz-Cobena jointly with authors from various universities - calls for institutions and organisations to organise conferences following nine criterions which applies to both organisers and attendees.

To lead by example, for the first time we will measure the carbon footprint of our events. We will use the data gathered during CAM 2023 to identify how we can reduce the negative impact of our events on the environment and make our future CAM more sustainable. To make the calculation, we will kindly invite all the participants to fill in a short

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1 Sanz-Cobena, A., Alessandrini, R., Bodirsky, B.L. et al. Research meetings must be more sustainable. *Nat Food* 1, 187–189 (2020). <https://doi.org/10.1038/s43016-020-0065-2>

questionnaire about their travel to Madrid, transport used to get around the city and accommodation. In addition to logistics, UPM and contractors will provide information about the water, energy consumption, food, merchandising and any element that may have an impact on the environment. We expect to share the results of the carbon footprint of CAM 2023 in December 2023.

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## Venues

*Escuela Técnica de Ingenieros Industriales* ([ETSII](#)) of UPM is the main venue for all the meetings, welcome reception on 18 October and high-level conference on 19 October (see [map](#)).

The venue can be easily reached easily by public transport:

- ▶ Bus: lines 7, 12, 14, 40, 45, 147, 150, 250, Circular
- ▶ Metro: stops *Nuevos Ministerios*, *Gregorio Marañón*, *República Argentina*
- ▶ Train: [Nuevos Ministerios-Cercanías](#) station

The conference dinner on Thursday, 19 October will take place at [Hotel Intercontinental](#). It is 650 m (10-minute walk) away from *Escuela Técnica de Ingenieros Industriales*.

Leaders' dinner on Friday, 20 October will take place at the restaurant [La Favorita](#).

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## Suggested accommodation

Participants are invited to book their own accommodation and they may wish to do so at their earliest convenience. While there are still options across different price levels (as visible in the links below), overall hotel availability in Madrid is limited for October.

The link below indicates available accommodation options within 3 km of the venue [ETSII](#) (C. de José Gutiérrez Abascal, 2, 28006 Madrid):

- ▶ [Booking.com link for accommodations within 3 km](#) of the venue (C. de José Gutiérrez Abascal, 2, 28006 Madrid)

In addition, UPM has negotiated an agreement with Eurostar Hotels, and participants can choose to consider making their booking using the link below with the promo code:

- ▶ [Book Eurostar Hotel in Madrid](#) (use promo code **ETSIIOCT**)

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## Registration

Registration for CAM 2023 is closed. If you have any questions, please contact our Operations Manager [Indrė Antanavičiūtė](#).

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## Contact information

### — *Universidad Politécnica de Madrid*

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